

# IVAN E. SSENKUBUGE

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## EDUCATION

2009-2011	<b>Goethe University Frankfurt</b> <i>M.Sc. International Economics &amp; Economic Policy</i> Concentration: Development Program Evaluation	Frankfurt, Germany
2004-2007	<b>Wuhan University of Technology</b> <i>Master of Business Administration</i> Concentration: Enterprise Development	Wuhan, China
1999-2002	<b>Makerere University</b> <i>B.A. Economics (2 :1 Honours)</i>	Kampala, Uganda

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## AREAS OF EXPERTISE

- Applied Development Research Design
  - Economic Policy Analysis
  - Survey & Data Management
  - Monitoring & Evaluation
  - Impact Assessments
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## EXPERIENCE

01/2016 – 02/2016: **German Institute for Development Evaluation (DEval)**      **Kampala, Uganda**

### *National Consultant*

Qualitative study to evaluate outcomes of the Food Fortification Project implemented under the develoPPP.de program that funded private-public partnerships in projects with both economic and social development objectives. My duties included:

- Gathering primary data from key project stakeholders in government, civil society and the private sector using structured interviews, focus group discussions.
- Analysis of project documents and secondary data concerning the food fortification sector in Uganda and subsequently preparing a sector specific context analysis.
- Contributing to drafting the final evaluation report on the Food Fortification Project in Uganda

07/2015 – 12/2015: **International Food Policy Research Institute (IFPRI)**      **Kampala, Uganda**

### *Research Project Consultant*

Research management for the Farm-Family Balance Project, a pilot study focusing on the allocation of cash cropping income across a man and a woman within a household and its impact on productivity, food security, gender equity, and household welfare (including child education and health). My tasks included:

- Quantitative and qualitative data collection management including designing survey instruments, recruiting and training field teams, data cleaning and preliminary analysis, plus designing and conducting focus group discussions and interviews with key project stakeholders.

- Coordinating between Principal Investigators at IFPRI headquarters and local implementing partners at Kakira Sugar Limited and Oxfam; obtaining ethical clearance for the research, and providing support on the development of the research protocol.
- Supervising implementation of the contract transfer intervention and writing up reports with feedback and analysis on progress towards attainment of key project deliverables.

08/2014 – 06/2015: **Laterite Africa**

**Kigali, Rwanda**

***Research Analyst***

- Led sampling design, data collection, analysis, & reporting for the REACH-T project, a joint Government of Rwanda – US Department of Labor baseline study implemented by *Winrock International*, aimed at determining the prevalence of child labour in tea growing areas in Rwanda. This household level study reached out to more than 10,000 participants.
- Participated in the design of an impact evaluation strategy for *TechnoServe's* agronomy training program aimed at facilitating small scale coffee farmers to adopt better farming practices.
- Conducted impact analysis of *Care International's* KGAS program aimed at reducing the school dropout rate of adolescent girls in Rwanda.
- Contributed to analyzing the impact of *Concern Worldwide's* Graduation Model Programme in Burundi whose primary objective was to enable extremely poor households to sustainably improve their livelihoods through direct cash transfers.
- Conducted market research to inform *Olleh Rwanda Networks' 4G* internet implementation plan.

03/2014 – 07/2014: **Neil Butcher & Associates**

**Uganda/ Senegal**

***Project Consultant***

Impact evaluation of the e-schools initiative, a continent-wide programme implemented by the Nepad Secretariat of the African Union, aimed at integrating ICTs in secondary education in various African countries. My tasks included:

- Qualitative and quantitative background research to understand the implementation of the initiative and facilitate the development of relevant evaluation questions, reliable indicators and key actors and data sources in Uganda.
- Developing appropriate research methodology by visiting sample e-schools and conducting discussions, meetings and interviews, with administrators, students and teachers
- Compiling a comprehensive country-specific evaluation report detailing research questions, methodologies and all qualitative and quantitative data acquired and information gathered.
- Analysis of baseline data and writing the baseline report for e-schools *Project Sankore* in Senegal.

12/2011 – 02/2014: **Innovations for Poverty Action**

**Kampala, Uganda**

***Project Associate***

Field research for the Micro Savings and Payments Innovation Initiative (MPII), a study conducted in collaboration with Yale University which involved mapping existing informal savings, payments and lending mechanisms in different regions of the country, in order to assess their impact on poverty alleviation.

Management and coordination of research activities for the evaluation of the “Network Effects in Small and Medium Enterprises Project”, a joint World Bank - Government of Uganda technical and financial skills training project delivered to small scale industrial entrepreneurs in and around Kampala. My tasks included:

- Coordination between principal researchers at the World Bank, local implementing partners and the Government of Uganda.
- Recruiting, training, and managing a team of 30 field staff through 2 midlines and an endline.
- Programming electronic surveys in Pendragon and SurveyCTO
- Questionnaire development & translation
- Drafting survey and field manuals to facilitate training of field teams.
- Survey data cleaning and preliminary analysis
- Budget development and management of field logistics and project timelines
- Project report writing
- Group instruction during IPA/J-PAL organized executive education training workshops targeted at M&E professionals in Uganda

10/2008 – 09/2009: **Ministry of Finance, Planning and Economic Development Kampala, Uganda (Budget Monitoring & Accountability Unit)**

***Monitoring & Evaluation Consultant***

- Developed a results-oriented monitoring system for the second phase of the Energy for Rural Transformation (ERTII) program, a cross-sectoral approach aimed at expanding rural access to energy and ICTs.
- Conducted field based M&E assessments of the ERTII project in various sectors including health, education and agriculture in order to measure project outcomes against set targets.
- Compiled and submitted a final report on the findings of the field assessment and recommendations for project improvement.
- Reviewed and analyzed secondary data from agriculture sector to develop indicators for monitoring and evaluating sector project outcomes and outputs.
- Conducted field based monitoring assessments of the agriculture sector projects in various regions of the country in order to review the progress of implementation.
- Tracked changes in outcome indicators vis-a-vis stated goals and targets over time.
- Contributed to quarterly reports submitted by the Budget Monitoring & Accountability Unit, summarizing the findings of the field monitoring assessments.

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04/2008 – 09/2008: **The South Centre**  
***Research Intern***

**Geneva, Switzerland**

Conducted trade and industrial policy research at The South Centre, an intergovernmental organization mandated to provide policy advice, undertake research and analysis, support coordinated actions by developing countries in negotiating multilateral trade agreements, and promote South-South cooperation. My duties included:

- Participated in conducting policy oriented research on trade and development policy, with a developing country focus.
- Contributed to reporting on trade and development focused meetings and conferences at the WTO, United Nations and other international organizations in Geneva.
- As final output, co-authored a research paper on trade and industrial policy in select African economies.

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01/2003 – 09/2004: **Centenary Rural Development Bank**  
**Microfinance Loans Officer**

**Uganda**

I was involved in providing credit services to underserved rural communities with the largest microfinance service provider in Uganda, and my area of operation spanned 5 districts in western Uganda. My tasks included:

- Marketing appropriate credit schemes to small scale entrepreneurs to enable them capitalize and grow their business operations
- Conducting field assessments to ascertain the financial state of the businesses that were being considered for financing in order to establish their commercial viability
- Presenting cases to a Loans Committee for approval of credit.
- Management of loan portfolio comprising at least 300 small and medium scale entrepreneurs to ensure timely repayment of funds.
- Advising clients on appropriate credit management and adherence to contractual obligations tied to financing.

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#### **ADDITIONAL SKILLS**

##### ***Languages***

Luganda (native), English (fluent), Chinese (basic)

##### ***Computer Skills***

Word, Excel, PowerPoint, STATA, SPSS, QGIS

##### ***Publications***

*"Industrialization and industrial Policy in Africa: Is it a policy priority?"* - The South Centre, Geneva, Switzerland (May 2009)

##### ***Membership of Professional Bodies***

International Development Evaluation Association (IDEAS); Uganda Evaluation Association (UEA)

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